



Global Purchasing

Caterpillar Inc.

P.O. Box 610
Mossville, Illinois 61552 _____

December 7, 2005

Mr Chad Shell
Engineering Manager

Crown Electric Company
1924 Losantville Road
Cincinnati, OH 45237

Dear Mr Shell,

Would you please pass my thanks to everyone at the Crown Electric Company that performed so well in producing the Delta Buss unit required for the Amite foundry transformer. This action being completed by the 30th of November against a requirement of the 1st of December and an initial contracted date of the 8th of December.

Despite a great deal of publicity I do not believe that people truly understand the extent of the damage caused to the Louisiana infrastructure by Hurricane Katrina. The people at Amite have worked so hard to achieve whilst working with that particular adversity. To then face the loss of the major part of their production facility because of the failure of the transformer was a cruel blow.

The full effects of your actions upon Caterpillar are difficult to measure. However, certainly without the assistance of the Crown Electric Company and its workforce we would have been unable to continue with production at our two largest North American facilities past the end of the year.

Thank you and regards to all involved

S.D. Winwright (Steve)

Category Manager
Steel Castings
Caterpillar Global Purchase

A handwritten signature in black ink, appearing to read "S.D. Winwright". The signature is written in a cursive style with a horizontal line underneath.